



# Investment options and risk

Issued 6 December 2019

The information in this document forms part of the [Product Disclosure Statement for the Public Sector Superannuation Scheme \(PSS\)](#), 10th edition, issued on 6 December 2019.

The decisions you make now about your super can help you reach your retirement goals. Take the time to understand your options, taking your personal objectives, financial situation and needs into account.

For example, you should consider the:

- impact investment performance has on your account;
- amount of time your money will be invested before you need it for retirement;
- level of investment performance that you are expecting; and
- level of risk and fluctuation in the value of your investment that you can tolerate.

Commonwealth Superannuation Corporation (referred to as CSC, we or us) offers, and is responsible for all aspects of the PSS, including the investment strategy. CSC pools your super with that of other members in a pooled super trust and invests it according to the investment option you choose.

Preserved and associate members have the option of investing in either the Default Fund or Cash Investment Option. There is no investment choice for contributing members as the defined part of the benefit is unaffected by investment performance.

## The impact of investment performance and fund earnings on your benefit

Your investment performance and fund earnings are determined using an earning rate which is calculated each business day. Each earning rate is expressed as a percentage and represents the earnings for the Default Fund or Cash Investment Option from the beginning of the calendar month to which the earning rate relates. The earning rates are determined based on the best available information at the time they are declared.



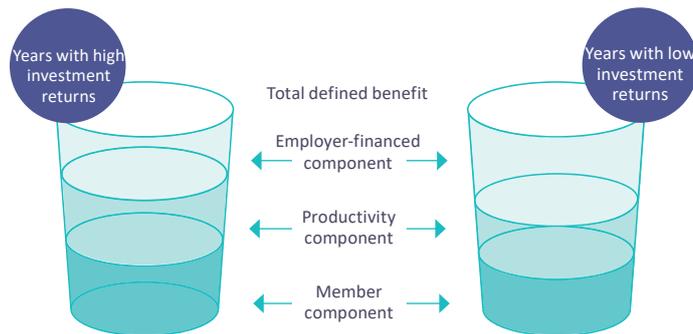
Public Sector  
Superannuation  
Scheme

PSS accounts are made up of three main components:

- Member component. This is made up of your fortnightly contributions and fund earnings.
- Productivity component. This is made up of your employer's fortnightly contributions and fund earnings less tax. Member and post 1 July 1990 productivity components, amounts transferred into the PSS and superannuation co-contributions are referred to as accumulation components as they are paid directly into the PSS to be invested and move in line with fund earnings. The amount you contribute may affect your benefit and the amount you can withdraw at retirement.
- Employer financed component. This is made up of amounts financed by your employer including productivity components accrued before 30 June 1990 (commonly referred to as interim or unfunded productivity). Employer financed components are untaxed components as they are only calculated and paid when you claim your retirement benefit.

## Contributing members

The PSS benefit available to contributing members, members who are employed by an eligible employer and are receiving employer contributions, is largely defined by their final average salary and accrued benefit multiple. Your accrued benefit multiple is determined by how many years you contribute and the percentage rate of contributions you elect to pay. While you remain a contributing member of the PSS, the defined part of your benefit is unaffected by investment performance and fund earnings, but changes in returns do change the way in which the three components of your benefit work. For example, higher returns will increase the taxed member and productivity components of your benefit and decrease the untaxed employer-financed component. This may affect the tax you have to pay when you claim your benefit.



However, if you have any amounts transferred from other super funds or any co-contribution amounts, these accumulation components will be affected by investment performance and fund earnings. Positive or negative earnings will be applied to your account in line with investment performance. They are invested in the Default Fund. As a contributing member you cannot switch any part of your benefit to the Cash Investment Option.

## Preserved members

If you leave employment with the Australian Government or participating employer and preserve all or part of your benefit with the PSS (that is, no longer contribute but keep your super in the PSS), you become a preserved member and investment returns have a more direct impact on your benefit.

Your accumulation components move in line with the earning rate of the fund. The employer-financed component moves in line with the Consumer Price Index (CPI), that is, the index which measures the rate of inflation in the prices of goods and services.

## Associate members

A new and separate superannuation interest can be created, an associate membership, where an interest is to be split by an agreement or court order. Any untaxed component of your benefit will accrue interest at the long-term Treasury bond rate.

However, the accumulation components of your benefit will be affected by fund earnings which can be either positive or negative in line with the investment performance of your chosen option – the Default Fund or the Cash Investment Option.

## Investment options

We pool super funds with that of other members in a pooled super trust. Preserved and associate members have the option of investing in either the Default Fund or the Cash Investment Option. Preserved and associate members that do not choose an investment option will have their super invested in our default option called the Default Fund. Contributing members have their accumulation components invested in the Default Fund.

## Default Fund

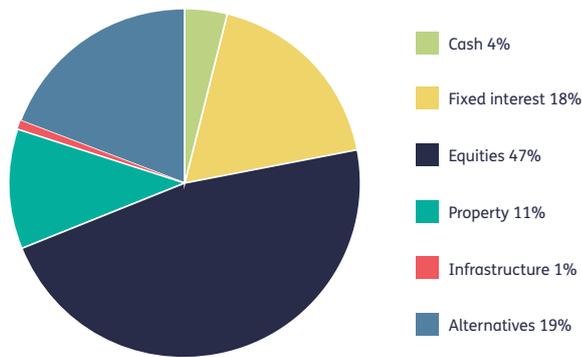
### Objective

To outperform the Consumer Price Index (CPI) by 3.5% per annum, after fees and taxes, over 10 years.

### Risk profile and investor suitability

This investment option may be suitable for those prepared to take more risk in exchange for potentially higher returns on their investment over the medium-to-long term. The minimum suggested timeframe for holding this option is 10 years. With a medium-to-high risk rating (band five), it is estimated that the option will have a negative return (i.e. will lose value) in three to four years over any 20 year period.

## Target asset allocations



Investment asset allocations in the Default Fund have a specific target asset allocation to each asset class which are monitored for market movements within the following target asset allocation ranges.

Investment	Default Fund
Cash	0–65%
Fixed interest	0–65%
Equities	15–75%
Property	5–25%
Infrastructure	0–20%
Alternatives	0–30%
Foreign currency hedge ratio	0–100%

Target asset allocation ranges show, on average, the allocations the investment option is expected to hold over the long-term. These allocations can be changed by CSC without notice, for example in periods of extreme market conditions, and this may affect the amount of fees you pay.

## Cash Investment Option

### Objective

To preserve its capital and earn a pre-tax return close to that of the Bloomberg Ausbond bank bill index by investing 100% in cash assets.

### Risk profile and investor suitability

This investment option may be suitable for those who prefer less risk. The minimum suggested time-frame for holding this option is one year or more. With a very low risk rating (band one), it is estimated that the option will have a negative return (i.e. will lose value) in less than six months over any 20 year period.

### Bloomberg Ausbond bank bill index

The Bloomberg Ausbond bank bill index is a market accepted index that is commonly used to benchmark the performance of short-term cash investment portfolios. The index comprises a basket of 13 generic bank bills that range in maturity from 1 week to 13 weeks. Each week the shortest-dated bank bill matures and is replaced by a new 13 week bank bill. In this way, the index has an average maturity of 45 days and is turned over every 90 days.

## Investment risk and Standard Risk Measure (SRM)

Investment risk is determined using the SRM. The SRM is a guide as to the likely number of negative annual returns expected over any 20 year period. The purpose of the SRM is to provide you with a label to assist in comparing investment options.

The SRM is not a complete assessment of all forms of investment risk, for instance it does not detail what the size of a negative return could be or the potential for a positive return to be less than you may require to meet your objectives. Further, it does not take into account the impact of administration fees and tax on the likelihood of a negative return.

You should ensure that you are comfortable with the risks and potential losses associated with your chosen investment option(s).

The following demonstrates the estimated number of negative annual returns over a 20-year period applied to determine the risk band and label.

Risk band	Risk label	Estimated number of negative annual returns over a 20-year period
1	Very low	Less than 0.5
2	Low	0.5 to less than 1
3	Low to medium	1 to less than 2

Risk band	Risk label	Estimated number of negative annual returns over a 20-year period
4	Medium	2 to less than 3
5	Medium to high	3 to less than 4
6	High	4 to less than 6
7	Very high	6 or greater

For more information on the methodology applied to calculate the standard risk measure, go to [csc.gov.au](http://csc.gov.au)

## CSC's framework for portfolio construction

CSC constructs a portfolio for each investment option by categorising assets according to their risk profile and their role in diversifying portfolio-level risk. To this end, investments rest within one of five broad asset categories, classified by their diversifying role in the portfolio. The five broad asset categories (corporate equities, debt, real assets, sovereign assets and alternative strategies) are described below:

- **corporate equities** comprise Australian shares, international shares, private equity (investment in a company not listed on a stock exchange) and corporate credit investments. These investments earn a real return (i.e. return above inflation) by financing corporations through public and private equity markets.
- **debt** comprises corporate credit investments in developed and emerging countries. These investments earn a real return (i.e. return above inflation) by financing corporations through public and private debt markets.
- **real assets** comprise property and infrastructure investments. These investments earn a real return (i.e. return above inflation) by financing the building, maintenance, management and trading of real assets, accessed through public and private equity and debt markets.
- **sovereign assets** comprise government bonds and cash investments. These investments earn a return by financing sovereigns and banks, through the holding of government bonds and Australian cash, respectively.
- **alternative strategies** comprise investments not included in the traditional asset classes listed above, often targeting an absolute return. Examples include investments in hedge funds and multi-asset diversified funds. These investments can have differing levels of risk depending on the actual strategy employed.

Each of the asset classes that make up the above categories are described in more detail below.

## Description of asset classes

The following is a general description of asset classes that make up the investment options.

### Cash

Cash investments comprise deposits with banks and Australian-dollar-denominated money market securities (such as bank bills and promissory notes) that are issued or guaranteed by a government, bank or corporate entity. These securities must have a minimum credit rating of A1 (or its floating rate equivalent) for short-term securities and a minimum credit rating of A1 for long-term securities. Standard & Poor's (or the equivalent from Moody's or Fitch if no Standard & Poor's rating is available) determine these ratings. Interest rate futures, swaps and repurchase agreements are also investible securities in this sector.

Unlike bank deposits, these short-term money market securities can experience negative returns on a particular day if there are large unusual movements in interest rates.

### Fixed interest

#### Government bonds

Investing in government bonds means your money is lent to governments wishing to raise funds. Generally, in return, you receive a fixed rate of interest until the bond matures and the amount invested is repayable. CSC invests in both Australian and international government bonds (such as inflation-linked and nominal, government and semi-government bonds issued by developed and emerging country sovereigns). This is generally considered a moderate risk investment as the predominant exposure is to sovereign credit risk (the risk that a government cannot or will not honour its existing obligations) and interest rate risk.

#### Corporate credit

Investing in corporate credit means your money is lent to corporate organisations wishing to raise capital through the issue of corporate bonds. Generally, in return, you receive a fixed rate of interest until the bond matures and the amount invested is repayable. CSC invests in Australian and international corporate credit. This is generally considered a moderate risk investment as the predominant exposure is to credit risk (the risk that a borrower cannot or will not honour its existing obligations) and interest rate risk.

# Equities

## Australian shares

Investing in Australian shares means you are investing in companies listed on the Australian Stock Exchange (ASX). The return on your share investments is your part of the companies' profits which is paid to shareholders in the form of dividends, and any capital gains or losses from share price fluctuations. As the companies' fortunes fluctuate, so will the value of any shares. Share prices are affected by market forces and are considered to be one of the more risky investments, but over the longer term they may offer relatively higher returns.

## International shares

Investing in international shares is like investing in Australian shares except that the companies are listed on international stock market exchanges rather than the ASX. In addition to being exposed to global stock market fluctuations, investment returns can also be influenced by foreign currency exchange movements. Foreign currency exposure is managed through hedging against Australian dollars. The level of hedging is determined by CSC and may vary from time to time.

## Private equities

Investing in private equities means you are investing in companies that are not listed on a stock exchange. These companies are located both in Australia and internationally. They provide access to sectors or segments of economic growth that may not be accessed as efficiently through listed markets (e.g. information technology and health care sectors). The private companies are managed by teams with operational expertise in the industries in which these companies operate.

## Property

Property includes investments in established buildings and properties, for example shopping centres, or buildings under construction. We also invest money in property trusts and property companies, which means we pool your money together with other investors, in order to have the scale to purchase a share of very large properties. The investment returns on property come from rent and changes to property values over time. Our property portfolio generally has lower returns than Australian shares as its risk profile is more moderate.

## Infrastructure

Infrastructure includes investments in essential public works facilities and services in Australia and overseas, for example, toll roads, airports, schools, water systems and power supply including renewable energy. We also invest money in trusts and infrastructure companies, which means we pool your money together with that of other investors, in order to have the scale to purchase a share of very large infrastructure assets.

## Alternatives

CSC also allocates capital to investment strategies that exploit price discrepancies between markets and between securities. These strategies provide a stream of returns that are less dependent on the actual direction of equity markets. In this way, these returns generally hedge the portfolio against episodes of negative equity market returns.

## Significant risks

Super, like any investment, has risks. Significant risks include:

Risk	Description
Inflation	Inflation may exceed the return on investment.
Asset investment risk	Individual assets we buy can fall in value for many reasons, such as changes in the internal operations or management of a fund or company we invest in, or in its business environment.
Market risk	Economic, technological, political or legal conditions, and even market sentiment, can change, and this can affect the value of investments.
Interest rate risk	Changes in interest rates can have a positive or negative impact directly or indirectly on investment value or returns.
Currency risk	We invest in assets located in other countries and if their currencies change in value relative to the Australian dollar, the value of the investments can change.
Derivatives risk	We may use derivatives to reduce risk or gain exposure to investment markets when we think it appropriate. Risks associated with these derivatives include the value of the derivative failing to move in line with the underlying asset, market or index.
Counterparty risk	Counterparty risk is the risk that the other party to a contract cannot meet its obligations under the contract. This may have a negative effect on the value of the investments.
Fund risk	Risks particular to the fund include that it could cease operation, fraud against CSC could occur, Board restructure and that our investment professionals could change.
Liquidity risk	Assets that we invest in can become difficult to trade under certain market conditions.

Risk	Description
Insurance risk	Additional death and invalidity cover is obtained from a third party. There are risks that the additional death and invalidity cover does not meet your individual needs. You should read the <b>PSS Product Disclosure Statement</b> and the <b>Death and invalidity benefits</b> booklet available on our website to ensure that you are eligible and that the cover is right for you.
Super laws*	Changes are frequently made to superannuation law and may affect your investment and your ability to access it.
Changes to tax*	Changes can occur to taxes on investments or super generally, which may affect the value of your investment or benefit.

\* These risks also apply to the defined benefit component of the PSS.

## Investment risk management

Investment risk can be managed and even minimised, but cannot be eliminated. No matter how skilled the investment manager, or how strong performance has been in the past, there is always a chance you could receive less than you invested.

Ways we manage investment risk include:

- diversification across asset classes (for the Default Fund), individual assets, investment styles and investment managers;
- a focus on understanding the inherent risks of any particular type of investment;
- systematic compliance and fraud control programs;
- a continuous program of research and analysis, including environmental, social and governance (ESG) analysis; and
- continuous monitoring of market performance, investment manager performance and relevant legislation.

Our investment governance focuses on managing risk and is driven by our primary investment objective which is to maximise long-term real returns (i.e. return above inflation) within strictly defined risk limits. Professional investment managers make day-to-day investment decisions, within agreed investment parameters, which are regularly reviewed.

We use a number of corporate engagement and governance advisory services to support our proxy votes in the Australian and international companies in which we invest.

## Environmental, social or ethical considerations

We take a wide frame to risks and integrate analysis of environmental, social and governance (ESG) considerations into our investment and portfolio management processes. ESG considerations cover the range of risks that relate to the management of the factors of production including human capital (labour practices); natural capital (ecosystem inputs and externalities); technology capital; and organisational capital (how all of these factors are overseen; decisions about their management controlled; and their interactions managed).

**Transparency:** The availability of robust and consistent data on ESG risks across global companies has improved over the last decade but remains below that of financial data. We support continued improvement and transparency on these measures because we consider ESG risks as potential future financial risks. Our internal risk analysis explicitly incorporates ESG scores on all public companies in our portfolio. All of our active external investment managers incorporate ESG risk analysis into their investment process and security valuations, and include this in their regular reporting to us.

We recognised early on the impact that ESG risks could have on our members' investments both directly as they revealed themselves in franchise value or indirectly through regulation or changing customer preferences. As a result, we were the first Australian superannuation fund to invest in building a robust database measuring the environmental, social and governance risks associated with the operating activities of Australian companies more than a decade ago.

We were also the first Australian super fund to measure our climate footprint (undertaken independently by the Climate Institute in 2009), with the intention of understanding how and where we could support long-term thinking and robust transitions in our material public companies.

We have our own active owner policy which describes how we view our purpose; our comparative advantages and capacity to influence; our proxy voting principles; and our prioritisation of the material and consequential risks to our members. We draw on a wide variety of data and information sources including ratings agencies such as MSCI (ESG score providers); proxy voting advisors; our own active manager networks for deeper insights into idiosyncratic corporate risks; private asset operating partners and advisors; organisations such as the UNPRI; responsible investor network; TCFD; etc. Where information about environmental and social risks can lack robustness and consistency across international regions, we rely on governance insights as indicators of the quality of corporate management and their capacity for long-term thinking and strategic execution.

**Integration and materiality:** We take a portfolio approach to risk—respecting the extent to which risks are priced, and the potential interaction between individual risk factors as contributors to the sustainability of our members' incomes in retirement.

- Where CSC members are majority or control-interest shareholders, we directly mitigate ESG risks (eg. our directly-held private assets); we vote on ALL shareholder resolutions in all our public company investments.
- Where CSC members are minority shareholders but have a material exposure to a public company we take an active role to engage with those companies, either directly, or via our mandated external managers;
- Where CSC members are minority shareholders and have immaterial exposure to a public company, we support our active managers to engage on substantive issues;

- Our internal investment risk team monitors and assess all risks across the portfolio, ranking them according to the size of the potential impact on our members' income adequacy and sustainability in retirement.
- We identify and critically examine all factors relating to the future value and durability of returns from our investments.
- We use both internal and external tools to generate thematic research insights and measure specific risk exposures.
- We currently use MSCI ESG ratings in our portfolio analytics to measure, monitor and manage ESG exposures in our equity portfolios. Details can be found [msci.com/esg-ratings](https://www.msci.com/esg-ratings)
- We use scenario analysis to consider the distribution of potential outcomes regarding all risks, inclusive of those related to financial, environmental, social, governance, technological, regulatory etc.

**Robust transitions:** For us, divestment is a last resort. We believe that long-term investors have a responsibility to help the companies they invest in to transition to better practice, actively manage their ESG risks, along with the other strategic and cyclical risks they face, and to do this in an enduring way, with fit-for-purpose strategies, processes and controls.

That being said, we have divested from companies when our active engagement cannot effectively reduce franchise risks because governance risk can't be mitigated and/or our engagement efforts are grossly constrained. Examples of this have been in tobacco (which we divested in 2013) and Australian forestry company, Gunns, in which board governance risks were high and unmitigatable (which we divested in 2010). Of course, we don't invest in companies whose activities are contrary to Australian government regulations, sanctions, treaties or conventions. For example, we do not invest in cluster munitions.

**Active-ownership:** We seek to influence investee company behaviour by voting on all resolutions put forward by our public company management teams. We vote in the best interests of our members, not necessarily company management. We exercise ownership through our active manager's analysis of company-specific situations; engaging directly or indirectly, through our contracted active managers, with the material companies in which we invest; and direct governance rights across our directly held private assets.

**Public reporting:** We publish our public company voting record on our website, along with the key issues voted on, every 6 months.

**Collaboration:** We engage and work with a diverse group of investment managers, advisers and shareholder groups, to leverage scale in the promotion of ESG awareness, integration and continuous improvement.

- We were a founding signatory to the Principles for Responsible Investment—an initiative for global best practice in responsible investment. This membership includes a commitment to explicitly consider ESG issues in our investment policies and practices.
- We are a member of the Investor Group on Climate Change Australia/New Zealand, and an investor signatory to CDP (formerly the Carbon Disclosure Project). These collaborative industry initiatives address the business and shareholder value implications of climate change.
- As a signatory to the Montreal Carbon Pledge, we are committed to measuring and disclosing the carbon footprint of our public market equities portfolio. This information is regularly updated on our website.

We have been independently recognised as a leader in the management of ESG risks by:

- UN PRI: receiving the inaugural innovation award for responsible investing in 2003
- Bretton Woods Initiative: being named as one of the top 25 global leaders in responsible asset allocation in 2018 and recognised again in 2019.

For further information, refer to our **Stewardship Factsheet** online.

## Switching between investment options

Preserved and associate members can switch their entire accumulation component (if greater than \$1 000) once a month by choice cut-off dates, no more than twice in a calendar year to the Cash Investment Option (from the Default Fund), or Default Fund (from the Cash Investment Option). Partial amounts cannot be switched.

To switch:

- login to your **Member Services Online** account, or
- complete a **PSS investment option switching** form available at [csc.gov.au](https://www.csc.gov.au), or call us on **1300 000 377** for us to email or post you a copy.

Switch forms and online switch requests need to be received before monthly choice cut-off dates. Choice cut-off dates are the last Friday in each month. We then process your switch so it takes effect the following Wednesday. If we do not receive your switch request by the choice cut-off date, we cannot process it until the next available choice cut-off date. If you post your form, it is important that you allow sufficient time for postage.

The date that determines in which calendar year a switch occurs is the date when the switch takes effect (the Wednesday following the cut-off date) - for example a switch submitted in December may take effect in January, counting towards your switches made that year.

Switch requests can be withdrawn but you need to notify us in writing of your withdrawal of your investment switch request (even if you use Member Services online) on or before the choice cut-off date.

If your written withdrawal (including your name and member number) is not received, your switch will be processed. If more than one completed switch form has been received by the cut-off date, only the latest completed and confirmed switching request will be processed.

## PSS performance

Performance information can be found at [csc.gov.au](http://csc.gov.au). Please note that super is a long-term investment and past performance is no indication of future performance – investment markets are volatile, and it is not possible to predict when they will go up or down or how quickly this will happen.

## Operational risk financial requirement

All trustees of super funds are required to establish and maintain an operational risk reserve. The purpose of a risk reserve is to provide a source of financial resources to help protect members' interests should an operational risk event occur, such as the use of an inaccurate earning rate to process a transaction that results in losses to the Fund or to members.

A target amount of 0.35% of funds under management was set for the operational risk reserve for PSS. While the target amount has been reached, maintaining this will require an accrual rate which will result in a minor impact on investment earnings. The operational risk reserve is monitored on a quarterly basis. An update will be provided if there are material changes to the operational risk reserve.

## Changes to investment options

You should note that we can add, change or remove an investment option. We will contact you should these events occur.



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